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June 1, 1922.

President A. J. Bowen,
University of Nanking,
Nanking, China.

Dear Mr. Bowen,

I have sent you under separate cover five ^{blanks} received from the University of the State of New York, Albany, for the report of the Trustees of the University, for the year ending July 31, 1922. I think you will recognize this particular species of blanks. In addition to the copy to be sent to Albany, Mr. Speer and Mr. Carter would each like one for their files, and one should also go, of course, to Mr. Eric North, Secretary of the Board of Trustees. This will leave a copy for yourselves.

I am enclosing herewith copy of a letter received this morning from Chen Yu-Gwan and my reply to it; also copies of letters indicating that we are going to do all we possibly can to find a suitable chemistry teacher, and get him out by Autumn. Chen's letter will be considerable of a disappointment to Mr. Williams as well as to others of us, although I was anticipating no other outcome.

With kind regards and best wishes to you all, I am

Yours very sincerely,

JHR:LB
Encls.

0510

me K

Dear Bowen, I was so glad to hear from you and your wife and children. I hope you are all well. I have been thinking of you very much since we parted. I have been very busy with the work of the University of Nanking, but I have managed to find some time to write you. I have been very busy with the work of the University of Nanking, but I have managed to find some time to write you. I have been very busy with the work of the University of Nanking, but I have managed to find some time to write you.

Your letters written from the Conference Shanghai just before you were returning to Nanking with Dr. Franklin were forwarded to me here.

I had a good time at the Presbyterian General Assembly at Des Moines. There was hardly a word of the fundamentalist agitation at Des Moines. The matter in regard to Chosen pending for two or three years was cleared off. Our Church went in for a consolidation of the Boards of the Church into Home, Foreign and Educational. Then a small Board of Ministerial Relief and Sustentation, The Executive Council and New Era will function together. This will be a much better plan and will mean better support for foreign Missions. The Assembly's greatest enthusiasm, as usual, was for Foreign Missions.

At Chicago, I saw Dr. Burton re the pre-medical situation as I wrote you. I only discussed the pre-medical, thinking better to await the other matters until after fuller action by the Boards and our Trustees. Your report on the Conference there is illuminating. I also had a letter from Warren Stuart. Dr. Burton said he would write Greene at once that he knew of no reason why the C.M.B. could not proceed on any plans for pre-medical at Nanking now; nothing in the report of the Commission or any plans contemplated need delay that. I will see Greene in New York again and learn how things are.

I am mighty glad to hear of the possible \$20,000 a year for 10 years from the Peking Famine Funds. If they agree to that, they may do better in time for nowhere can they do so much in that line and that is something and will encourage Reisner greatly for his efforts. As you wisely suggest, it will provide for three teachers and support and it's a good deal to swing so far South from Peking where the people would like to hold control and handle it.

I stopped in Chicago coming back from Des Moines and spoke to a meeting of the Women of the Presbyterian Board of the Northwest. I hoped to see Madame Mc Cormack but she was poorly and no one could see her. This Mathilda Mc Cormack business in the papers would make the dear old Grandmother perfectly sick. I suspect the Grandfather, John D. is equally sick of it. The little neglected 17 year old child engaged to marry Oser, a Swiss teacher of horse back riding. He is probably better than she but she is a neglected child and he is an old duifer of 40 odd.

I shall try to see Dr. Franklin too as soon as he returns and in the meantime your letters will come.

LATER June 5, 1922, New York.

I did not finish this letter out at Cleveland and can now add something further after my return to New York. I want to Clifton Springs Saturday evening

0511

Mr. A. J. Bowen, LL. D.,

June 2, 1922.

and gave the annual address of the International Missionary Union yesterday morning. There was a fine ~~attendance~~ and a very good response, and I appreciated the opportunity of speaking. I had spoken there ten years before in June 5, 1912, but that time following the establishment of the Republic with all of America's wild enthusiasm over the new government in China. At that time the pavilion was seated fully and a large company on the outside, for the churches of the city, excepting the Catholic and the Episcopalians, had dismissed services. This time I found that the Methodists and Baptist Churches went on as usual, and this is simply indicative of the reaction after the Interchurch World Movement and the general trend in America. It is quite decidedly away from union and cooperation at the present hour, but I am confident that the pendulum will swing back again, and when the churches can go forward for cooperation and union again, it will be on a more intelligent basis and more wisely conceived plan than was offered in the Interchurch World Movement.

You will have heard through the Speers of the death of Mrs. Speers, on the 22d or 23d of May. She was such a marvellous woman, radiating so much good cheer and good will and affectionate Christian sympathy, that her loss will be keenly felt by all of the people at Montclair and a wide circle of friends around the world. We have felt her going very deeply as a family, as she was from the first, to us, one of the most understanding and dearest friends. It will be a sad loss to Jim and Margaret. I shall anticipate eagerly Dr. Franklin's return. I shall be adding further to this before this mail.

As ever,

Affectionately yours,

JEW:LB

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COPY

Nanking

BIBLE TEACHERS TRAINING SCHOOL FOR WOMEN

Nanking, China.

June 9, 1922.

Dr. A. J. Bowen,
University of Nanking.

My dear Dr. Bowen:

Sometime ago the Board of Managers of the Bible Teachers' Training School passed the following resolutions;

- "(1) The land, buildings and other equipment of the Bible Teachers' Training School shall be held by Trustees appointed by and in behalf of the Societies in America which cooperate in this Institution.
- (2) Inasmuch as the establishment of a separate Board of Trustees is impracticable, the Trustees of the University of Nanking are to act as holding trustees for the Bible Teachers' Training School."

The Executive Committee of our Board of Managers have asked me to write to you in regard to this matter, and request that you make the necessary arrangements with the Board of Trustees in America. We desire to ask the Trustees to hold the property of the Bible School in the same way as they hold the property of the Nanking Theological Seminary, it being understood that in all matters of government and policy the Board of Managers shall continue to be responsible to the participating missions on the field, and through them to the several Mission Boards.

We will greatly appreciate your help in bringing this matter to the attention of your Board of Trustees and getting their consent to act for the Bible School as holding Trustees.

Yours sincerely,

(Signed) Ruth M. Brittain.

0513

June 14, 1922

Mr. A. J. Bowen, LL.D.,
University of Nanking,
Nanking, China.

Dear Bowen:

This morning I find your letters of May 18 and 19. On Saturday came your letter with its report of the visit of Dr. Franklin to Nanking. Today I received a letter from Mr. Swasey, copy of which I enclose, which contained a letter from Dr. Franklin. Am enclosing also a copy of that letter for you which will indicate the situation there up to date. I enclose copy of my reply to Mr. Swasey.

Let me note first the situation as regards the pre-medical to date. There were former conferences which were reported in my former letters, preparing the way for your fuller conference with Mr. Embree when he arrives in Nanking; and expressed the hope that you might be able to entertain him while there and enable him to see things. As suggested in my former letter regarding the conference with Dr. Burton in Chicago, en route to Des Moines, there were many questions that I should like to have taken up, - about the report of the Educational Commission, special plans for the school for the training of school supervisors, but it seemed to be more important to keep to the question of pre-medical. I reported to him what the C.M.B. had in mind with the South Eastern and pointed out the possible implications of their making a large grant to South Eastern before they had done anything for us in pre-medical. Dr. Burton said that he had received a letter from Mr. Greene and I knew that this letter was along the lines that Mr. Greene has suggested. Dr. Burton then tried to find some memoranda to see whether there was any basis in anything that he had written that might have let the C.M.B. to have delayed its plans. Not finding any, he said that a remark he had made to Mr. Greene might have led them to that construction, for he had made some remark about delay until report had been acted upon. He said he did not see why anything given in the report might be a basis of such delay or any plans contemplated, that everything being done in science at Nanking would be required for Science and Arts and Agriculture and Dorestry, and even farm more, so that any grant made by the C.M.B. to the University on pre-medical could not effect adversely any larger schemes of correlation; and he said he would write Mr. Greene to that effect. This he did. Saturday morning, the 10th, I had another conference with Mr. Greene. He asked me about my conference with Dr. Burton. I reported same as above. He said he had received Dr. Burton's letter and had sent copies directly to Dr. Houghton and Mr. Embree, with covering letters. I asked when Mr. Embree was be returning and he said he was expected in September. I asked whether the action of the C.M.B. on pre-medical would await Mr. Embree's return. He said they might have cables from Mr. Embree and Dr. Houghton, which might lead to earlier action. He expressed the hope that you would be in conference with Mr. Embree when he was in China. So the situation stands to date.

0514

June 14, 1922.

As soon as Dr. Hume returns, I shall have a talk with him over the East China situation. Mr. Greene suggested that he would like to have a talk with both of us over the situation then.

I had thought when out in Iowa that I might see Dean Russell and get into the teachers' training course. I have that in mind and will get to it. Just at the present juncture I think it best, if possible, to have the right kind of settlement on pre-medical, as that will have a very direct bearing upon staffing the school for the training of school supervisors, as well as helping in no small degree to clarify the whole East China situation.

Thanks for the copy of your letter to Ed Hume. You stated the points clearly and strongly. The C.M.B. would not appreciate your argument, or the B or C medical school, although Ed Hume might.

Dr. Eric North is working busily in the matter of pro-rating support of a central office, in which we hope to have Moss as Secretary. I was hoping to hold Harry and Mrs. Clemons until the New Year. I have not seen them for some time. His letters indicate a strong hunch for returning directly to Nanking, sailing in August. I am hoping to see him the first of next week in Washington. Swingle wants me to come over for a conference with him and Johnson for a scheme in libraries which he has in mind. I believe that it would be better for them to remain in this country. He would be a great help to me, although I know the job will be little to his liking, compared to the more regular methodical and satisfactory work at the library.

I had a couple of letters from Chen Yu-Gwan and a couple of long talks. He is committed to Peking for a year, possibly longer. I think it would be well when he returns for Thomson to see him and know him personally. He seems to have been personally attached to Dr. Martin and to have estimated his teaching ability very highly, and had a feeling that Martin has been crowded out. He has never met Mr. Thomson and has no reason from report or in any way to think anything but highly of him. You know how important personal equation is in such a relationship, so I hope Thomson can get in touch with Chen Yu-Gwan. He has made a good record as a student here; has received his PH.D. from Columbia. He has made an exceptionally fine record as a leader among returned students over here for his tact, courtesy and sane judgment. His coming to Nanking will be largely determined by Mr. Thomson's conference and relations with him.

Your letter of the 19th brings definite word about Mr. Marx's decision to go into a more direct work with the Mission. You will have received my letter of reaction to the proposition when first made. I am sure you have done the wisest thing under the circumstances, probably the only thing possible. It will be a real gain to the Mission and no small loss to the University, notwithstanding whatever excellent arrangements may be made for substituting.

0515

June 14, 1922.

I am not surprised that Mr. N.Y. Chuen should feel drawn to go over to South Eastern. He is a fine scholar and a gentleman, and will always be a real friend of the University. I wish we could have given him immediately the backing he felt he needed for his work with us.

The suggestion which Mr. Doan made about the Trustees' meeting is, I am sure, an excellent one and can be carried out when the Trustees are functioning more regularly in the work.

I appreciate also very much the suggestion that it was unwise to imply any comparison between the Boards in what they are doing for the University, and that it is best to leave it to their voluntary good-will to do anything beyond their already accepted obligations. However, does not my presence in America ipso facto suggest that something more might be done by the Boards, and how can I wholly avoid the suggestion, in reporting the desperate financial needs of the University, that the Boards who are partners in the control and direction of the University might have some further responsibility in helping to increase the resources of the University. I was cautioned in Mr. Eric North's letter, copy of which he sent you, that I should be very careful in approaching those who are friends and patrons of any of the churches. And you will note in the letter that I was even cautioned in regard to Mr. Severance. In the light of these cautions and inhibitions, a fellow feels the need of a few concrete suggestions how the work might be done wholly acceptably. The only legitimate free field left for operation might seem to be the Rockefeller Foundation, the Catholic Church and the Jews. I have been working rather faithfully with the C.M.B. and I think I might try the others. With the splendid action of your conference and Bishop Birney's fine letter, and your own letters to Dr. North, you may be interested in knowing, Bowen, that there has been no movement at all to give me an opportunity to speak for any church or organization of your church, or to meet any individual member of the church. This is discouraging!

In regard to the provision of half of the \$90,000 Mexican or \$27,000 Gold, I shall propose that it be equally divided between the Disciples, Methodists, Southern and Northern Presbyterian Boards, - about \$6,750 each. This, again will be a comparison of what the Boards are doing. That is just what is has got to come to if the University is going forward as a partnership. The last time the funds were met, - \$13,000 for the Presbyterians, \$8,000 for the Methodists and \$4,000 for the Disciples.

I have read with a good deal of interest Mr. Sarvis' reply to Dewey's article. Dewey's article was so absurd on the face of it that one could not but smile at how far a man could go with his unreasonable prejudices. Unfortunately, he has a large hearing.

As ever,

Yours.

JEW:lb
encl.

0516

June 12, 1922.



Dr. J. B. Williams,
156 Fifth Avenue,
New York City, U. S. A.

TRANSFER

My dear Dr. Williams:

Some time ago the Bible Teachers' Training School for Women asked me what would be the necessary steps to take in order to get our Trustees to hold the property of the Bible Training School for Women, and I told them that their Board of Managers should make a formal request to our Trustees regarding it and then I would send it home to you and you would see that it was arranged for at that end. I am therefore sending their action, sent in by Miss Brittain, the secretary. If you will take it up at the next meeting of the Trustees or the Executive Committee and take the necessary steps, they will appreciate it very much indeed. It will be the same arrangement, I presume, that the Trustees have for the Theological School.

Mr. Eabree and Dr. Houghton were here for a few minutes Saturday afternoon, when they looked around the Hospital, and then they came up to church Sunday morning and took lunch with us, and in the afternoon we looked over the University. The men were all on duty and showed up the equipment and work very satisfactorily, I think. They had only about an hour in which to look over the science building. They had looked over Severance Hall somewhat on Saturday. Dr. Kuo had arranged a meeting with the Military Governor at half-past three and they had to hurry on for that. From here they were going up river to Hankow and Changsha, and then, I think, to Peking, and then on to Manila.

They did not say anything about their plans or anything about a grant to the University or to Southeastern, and I did not think it was worth taking it up with them unless they broached the subject. It would seem to me that Eabree is on a much wider mission than simply investigating what we are doing and what Southeastern is doing. His investigation was of the most perfunctory and hurried type. They have already decided, probably, what they are going to do in New York and I doubt if Eabree's visit has anything special to do with the matter.

I wrote quite a long letter to Dr. Holgate the other day, a copy of which I will send you. I was thinking that I would write to Dr. Spear, but I guess there is hardly any need of writ-

0517

June 12, 1933.

over

ing to him about it, because your ideas and mine coincide entirely and whatever is necessary to be done you will have done already. The report about our work and the work of Southeastern certainly left no doubt as to the efficiency of the two institutions, and if they help Southeastern and do not help us, they certainly will not do it on the basis of the efficiency of one institution over the other but upon an entirely new basis, which will be very difficult for us to explain without making known this report, and if Southeastern advertize too much to our disparagement I certainly will make it known to Dr. Kuo and Dr. Liu and Tao, at least, but I hope that you will have worked out the matter through Dr. Speer and the help of others, though I don't suppose they will do anything, so far as we are concerned at least, until Sabree returns to the States and they can go through the motions of receiving his report. I am confident, however, that they have already decided what they are going to do, irrespective of what he reports.

Dr. Merrill came up a week ago today and has been very busy out on collecting trips and working in the laboratories. Steward is going around with him everywhere and is getting a great deal of most excellent training, both in the matter of collecting and of putting up and preserving specimens. Merrill is a fine man and certainly knows his business. He will be here for a week yet and then goes back to the Philippines. I think he is well pleased with what he is getting and what he is seeing here.

We had a delightful visit over Sunday with Dr. and Mrs. Evans and the three girls. They spent Sunday with us, coming down Saturday and leaving this forenoon on their way to America. You will probably see him some time during the summer or fall.

We finally succeeded in getting a Commencement speaker, Mr. Yuen Hsi-tao. Ferguson is also to be here at the invitation of the alumni, to speak at the laying of the corner stone of the Alumni Hall, and Hsu Yuen is also to be here at that and will speak.

I do not know what we shall do in the way of paying bills by the time you receive this. We are already something over \$10,000 overdrawn at the bank, and of course have no income coming in at all except what comes from you. So far as I can see we shall have to stop paying salaries and everything else long before the end of the summer unless funds come. Of course, we have used practically all of the alumni fund that has come in and so are liable for that, and the alumni, of course, want to push the campaign through and go ahead with the building, so we are in a very difficult and critical situation, and shall be much more so long before the summer is over unless you can get some funds to us. You see the overdrafts and unpaid bills practically took up all the fees for this term, and now we are running on fees that come in after the middle of next September. Until we get out of debt I do not see how we can get along very well. It certainly is a nerve racking

June 12, 1922

process. I have not been able to get any report from Mr. Akerstrom but I think so far as this year's budget is concerned we are running well within our budget, but you will understand, of course, that a good part of our budget was spent before the beginning of the year, and that is what makes our difficulty now.

I am glad you had such a good Trustees' meeting. They are doing all they can, I judge, but we seem to be in a vicious circle. If we close down we do not get any fees, and if we go ahead paying salaries we shall be so far in debt long before the middle of September that no bank will carry us to the extent necessary, so I am very much perplexed and disturbed about the whole situation and wonder if the whole thing is worth the worry and anxiety and uncertainties involved.

As ever cordially yours,

0519

June 14th, 1922.

Dr. John E. Williams;

My dear Dr. Williams:

I am enclosing herewith copy of the contract between C. E. Akerstrom and Boston University Nanking Association. Mr. Ault felt that copy of this contract should have been in our files and he is sending an extra copy for you. Miss Mickens can show you a full letter which has come from Mr. Ault reporting all payments to date not only on salary but traveling expenses and children's allowances, some of them quite in excess of what the contract called for. I await to acknowledge Mr. Ault's letter until I hear from you as to whether there is anything to be said other than in appreciation of their generosity.

Very sincerely yours,

RC:M

Treasurer

0520

mark

...the fact that things had not been opened for me yet in the churches. At lunch today I had considerable conversation with Dr. Eric North. It emerged in connection with the discussion of the general office and the basis of support. It developed that in defining an office for Peking, Tainan and Nanking, it was proposed, - \$2400 from the Presbyterian Board and \$1400 from the Methodist Board and at Tainan Fu there was a very large group of workers for the Presbyterian Board, about 19 in all. Dr. North said this indicated the policy of the Presbyterian Board in concentrating at Tainan.

June 15, 1922.

Mr. A. J. Bowen, LL. D.,
University of Nanking,
Nanking, China.

Dear Dr. Bowen,

I mailed this morning a letter in which I referred to the fact that things had not been opened for me yet in the churches. At lunch today I had considerable conversation with Dr. Eric North. It emerged in connection with the discussion of the general office and the basis of support. It developed that in defining an office for Peking, Tainan and Nanking, it was proposed, - \$2400 from the Presbyterian Board and \$1400 from the Methodist Board and at Tainan Fu there was a very large group of workers for the Presbyterian Board, about 19 in all. Dr. North said this indicated the policy of the Presbyterian Board in concentrating at Tainan.

I inquired whether it was not a fact that the Presbyterians were not well up to their share or beyond their equal share in both Peking and Nanking. He said, "Under their share unless you were to count, - if secured by the University as a union enterprise which were from Presbyterian sources." Then, immediately we had up the question of this very vital distinction which the officers of the Methodist Board seem to insist upon, - that gifts made directly by the Board from the general sources of the Board are to be counted as Church gifts, but gifts given by friends in the churches to the institution are purely neutral gifts, even secured for the institutions by the initiative and aid not only of pastors in Presbyterian churches but even of the Secretaries of the Boards. It is an ideal arrangement if all could agree to it. That no appeal for the University could be made in any Methodist Church or to any Methodist individual, and that because seeing the need of the union institution the Presbyterian officers of the Board cooperate to secure gifts for the institution, this could not be credited as the gifts of that church. You have heard that explanation before, Bowen. It is a very interesting psychology. I pointed out to Dr. North that the same regulations that are applied by their Central Committee to their Missions Board are applied by the Executive Committee of the Presbyterian General Assembly to its Boards. The legal part seems very much the same.

Some allowance has been given the Presbyterian Board to raise some of its property funds by special appeals, as the practice of the Board has always been to raise property items in that way. In union work we must recognize the practices of the different churches and Boards and coordinate them in some way to carry on union work. The day before I had shown Dr. Eric North a letter from Dr. Hain and also a letter from L. J. Ooms, enclosing a brief excerpt from yours, expressing your great anxiety over the deficit. We had a very frank talk over the

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2- Mr. A. J. Bowen, LL. D.

June 15, 1922.

situation which I believe will do good. He became quite warm at one time but expressed regret later and said that he felt certain that we trusted each other and could work together on the problem. He is very clear headed and quite frank in facing the problems. He will be a real help to us in working them out, but the unfortunate part of it for us is in the pressure of the financial situation; and by taking up any of these questions they always seem to suggest a personal matter and it is difficult to keep the issue clear that it was not a personal concern to me but only a very deep concern of financing the University, and a desire to find some method that would work fairly and effectively.

If the University was a new untried project, as at the first, which the Boards had good reason to doubt, there could be no other plan but to go out and beg, borrow or steal the money, for the Board to witness a demonstration, but now they do believe in the University, they have had ample demonstration, and there should be cooperation alike from the participating churches, Missions and Boards, not only in obligations already accepted but in new developments and new opportunities confronting the societies. In the meantime while making an effort to get this matter more clearly understood, I am not laying down on the job of financing the University; but with the settlement made with the C.M.B. for the Hospital, with the conference and efforts carried on with the pre-medical, with the constant attention to the matter of candidates, personal conferences and the many lines of interest that vitally concern the University, there seems to be a real man's job here.

Probably if I were to go out in the Methodist Church by appointment or speaking in conference, there might not be large gifts coming for the University, but we should be sowing seed and the membership of your church would know that the University is a union institution and that union works sympathetically and successfully on the field, and that would have its wholesome influence in building up a cooperative union spirit which will not grow of itself, unplanted and unnurtured. I am writing this frankly, Bowen, not in any spirit of criticism because I know we are together on this problem of developing a broader basis and support for the University.

I was glad to have your reports of the Shanghai Conference. It seems to have registered a real step in advance and indicates a real hope for larger developments in Mission work and church work in China.

Mrs. Williams went up to Andover with Mary to Dorothy's Commencement. They are coming down this evening and will be in New York for a few days before going up to Silver Bay. We have been stopping out at Wallace Lodge, a perfectly delightful place. The only difficulty being the expense and the time it requires to get down to New York, -about an hour and a half from the Lodge to the office, unless one goes by the New York Central, making three or four changes whereby the time can be reduced to an hour and fifteen minutes.

Leighton Stuart has just left for China. You may see him and he can give you the latest from this side. He had a good time meeting friends and those interested in Peking University, and incidentally was able to make things right with his own church and Presbytery who would be disturbed by Griffith-Thomas' publications against him.

0522

2 - Mr. A. J. Bowen, LL.D.

June 15, 1922.

Just at present with your letters of anxiety about the deficit over there and the very much closed door attitude of the churches over here, the problem of financing does not seem so very easy; however, things will clear up. I feel more confident, after a conference with F. W. Bible and Mr. Speer on that Peking famine fund, that something good and substantial will come of it. There will soon be a meeting of the Committee over here.

Porter has been at the Conference. He is a splendid fellow, who has been working in the agricultural extension work in Iowa.

Give my best regards to all the fellows.

As ever,

Yours,

JEW:LB

0523

J. E. Williams

re - Clarence E. Akerstrom

June 16th, 1922.

Dear Russell:

I was very glad to receive a copy of the contract made by the Boston University Nanking Association with Mr. Clarence E. Akerstrom. I have just been looking over the accompanying letter. I am pleased to know how the matter stands with the Association as written by Mr. Ault, and to know of the extra funds they have given to Mr. Akerstrom's family.

There is a difference, as you see, between his report and the estimate which I submitted of May 8th. In my statement there was the estimate of \$2500. gold a year to cover salary, children's allowance, medical, house rent, and Language School fees. This has seemed to Mr. Ault excessive. I have not before me Dr. Bowen's letter in regard to the \$1300. gold a year. The \$1300. gold is not paid in gold to Mr. Akerstrom but in Mexican at a cost very much above \$1300. owing to the fact that it is paid Mr. Akerstrom as 2600 Mexicans and so costs the University very much more than \$1300. The University had to have a house built and advanced the money, which would amount to a rental of from \$400. to \$500. gold a year according to exchange.

Should it
be paid without
permission from
U.S. -
J.

It would seem that there should be not only the Association's contract with Mr. Akerstrom but a prior arrangement and agreement with Dr. Bowen, otherwise I suppose the idea of the contract with Mr. Akerstrom was that the Association would deal directly and cover all the expenses. In article 3 of the contract, it is indicated that the same uniform scale of salaries as paid to the instructors of Nanking University "which at present is 2400 Mexican silver dollars per year" was to be used and that the salary was guaranteed at the rate of two for one. Mr. Ault will not appreciate the difference here without some explanation. Would it not be well to ask Mr. Ault whether he had not some data of agreement with Dr. Bowen which would be prior to the contract with Mr. Akerstrom. I suggest this since I recall a good deal of correspondence with Dr. Bowen at the time because of his concern that the Boston University Nanking Association had in mind to pay one party \$3000. directly for salary, and his idea was not to raise the amount but to reduce it to a scale similar to the other members of the staff. Mr. Ault may find in their files interesting correspondence that will throw light on the whole question and help him in presenting the matter persuasively to the Association. These notes by way of suggestion in your reply.

As ever, yours,

J. Williams

JEW:M

0524

J. E. Williams

June 20th, 1922.

Dear Russell:

Upon inquiry I found that Mr. Reisner happened to have a copy of one of the principal letters written by Dr. Bowen in regard to salaries to Professor Brigham, Boston University. It does not indicate the contract but was one of the letters I had in mind as indicating the struggle Dr. Bowen had with their idea of salaries on the missionary basis.

With that as a background and without any record in the correspondence to indicate what the agreements were I fell back upon the plan of taking the general estimate of the Mission Board for salary together with the travel out. This is a long letter of Dr. Bowen's but I know you will read it with keen interest apart from any information it may convey as to the basis of salary because it does reveal the spirit and attitude of Dr. Bowen upon all these matters.

As ever yours,

J. E. Williams

JEW:M

0525

June 21, 1922

Mr. A. J. Bowen, LL. D.,
University of Nanking,
Nanking, China.

Dear Bowen:

No mail of late since my last letter to you of June 14. There are other matters in your letter which should be attended to but I want to write particularly today about financial questions. You will have had a statement from Mr. Carter for the first of June. I have just been going over the statement with Miss Mickens and find there is not much to hope for financially. The \$13,000 gold was remitted in February. April 1, \$5193.82 was sent which doubtless arrived after you had written your letter, enclosing Mr. Main's letter indicating overdraft again at the bank or with the united Treasurers. Then May 5, I had cabled to you the \$9250 Gold from the C.M.B. on the Hospital for 1922. Now I find today that there is in the Treasurer's hand here \$2355 gold, but off-setting that are the salaries and home allowances for the Clemons, special home allowance and travel for the Reisners and the fact that I have not called for anything extra on travel in the United States or for extra grant for home allowance. All payments from the Boards are paid in for the second quarter.

I showed the letter which Mr. Main had sent to you and which you had sent to Mr. Owen and he had transmitted to me, together with your letter to me of about May 18, to Dr. Eric North. He found that the Methodist Board had taken action directing the Secretary for China to see that you were not personally embarrassed through your pledges. Dr. Ward has been there and has doubtless taken up the matter with you. Dr. Eric North told me this afternoon that he is following the matter through. I hope that it will mean that there will be \$5,000 found to relieve you and the University.

I want to confess, Bowen, that with the deliberations in making other openings and the fact that the Methodist Board had some \$200,000 of famine funds left in hand after the distributions were over, I have developed a good deal of a hanker for some of these funds to relieve our deficits, mainly created by agricultural and forestry work, which is the most direct and indirect sort of famine relief work that could be done in China. I once raised the question with Mr. F. M. North of their giving \$20,000 gold of these funds, that also might be reckoned as part of the Centenary. Dr. North said he had written to you about these funds and was awaiting your letter, and that is the letter I have referred to in two of my previous letters.

You will be surprised at our not having a full Trustees' meeting before this. The end of May and June is one of the hardest months to get hold of Mission Board administrators. The Presbyterian Boards had a conference for outgoing missionaries of about ten days. There are the usual annual meetings, Presbyterian Assembly, the Baptist Convention at Indianapolis is closing tonight, and then the Commencements enlist a lot of people and the Student Conferences.

0526

June 21, 1922

I have just been going over some important matters on the docket with Dr. Eric North. We shall try to arrange for a meeting for the middle or end of next week. We tried for a meeting to catch John L. Severance when he was going through New York on his way to Europe, but we could not make it then. I had a good talk with Mr. Severance again over the phone and shall have a chance to do more with him after his return next Fall.

My old college classmate and chum, Mr. E. R. Brown, was up at Andover for his daughter Isabel's graduation, and has been in town for a few days. He is busy with other plans of the family and their plans to go to Europe. We will lunch together tomorrow and hope to talk over University matters with him.

I want to have a good talk with Robert Speer over a lot of things for the University. I hope that the Trustees will agree to divide the responsibility for the Hospital balance - about \$27,000 gold - equally between the four Cooperating Boards, that is, the Presbyterian South and the three older Boards, and that they will agree to make a grant in the absence of a professor, - not \$1200 but \$2200 gold in each case. I went over the situation in detail and quite fully with Dr. Eric North and he seemed to be convinced of the justice and need of doing this. I talked over, too, the basis for the School for the Training of School Supervisors with him and the importance of our Trustees acting on this matter promptly and in a constructive and progressive way. By the end of this month or the first part of July, it should be possible to get the Board Secretaries together and to talk into the report of the Educational Commission and into constructive plans of how to cooperate and carry out the recommendations. I believe that the Cooperative Boards should face the development of a School for the Training of School Supervisors as a new proposition of development and organization, and enter into new agreements in regard to it, after full discussion and with full consent.

Faith, Mary and Dickie went up to Silver Bay last Friday and Mrs. Williams went up on Saturday, being delayed because of dental work. Dorothy has been taking the comprehensive College entrance exams yesterday, today and tomorrow. Tomorrow night I shall probably take the boat with her and go up to Silver Bay for a few days, coming back to New York for the meeting of the Trustees. I should like to spend a few weeks up there and get bucked up and oriented on this job.

John Reisner is working on and finishing up the Sericultural Building and is getting some money right along. I think he has some \$13,000 raised. I do not feel much cheered on what I have accomplished along financial lines. The renewal of the basis for the Hospital, if the corresponding amounts are undertaken by the Boards, is well worth while. Conferences and conversations on the pre-medical situation have also, I believe, accomplished something, and if the pre-medical situation can be fully cleared up, it will mean a tremendous lot for our work. Then I hope that in the Trustees' meeting we can get into the real basis for the School for the Training of School Supervisors.

Of course, Bowen, we have got to have a good deal more money to carry our institution with the present staff and current expenses, for your budgets do not contemplate expenditures in the United States, and they must be made if we are to carry happily the people on furlough.

3- Mr. A. J. Bowen, LL. D.

June 21, 1922.

You will be interested to know that the joint office for Peking, Tsinan and Nanking was approved by the Methodist Boards and will undoubtedly be approved by the Presbyterian, and will likely meet approval by the other Societies. We are hoping to secure Mr. Moss for that job. The idea was that the supporting Societies would contribute about \$6000 gold a year for this purpose and they are going to make this contribution in addition to their regular contribution.

We are pretty anxious about a teacher of Chemistry for Thomson. My earlier letters will tell you all that we know about Chen Yu-Kwan. I was talking to Mr. Roger Greene over the telephone and he suggested a Chinese graduate from M. I. T., Mr. Chen, whom we are looking up. He said he also knew of another man, of whom he would send us data. The prospect to date, however, is not very cheering. I do hope that Thomson can get in touch with Chen Yu-Kwan when he returns to Nanking in the Summer. I have written also to Sam Mills, urging him to keep in touch with the family and to do all that he can to help on landing Chen Yu-Kwan.

Ed Hume is back to New Haven. I have not seen him yet, but have just received another letter from him, saying that Dr. Mott was calling an informal meeting of those interested in China at 11:00, Saturday, June 24. I shall be up at Silver Bay then but Reisner will be present.

You are doubtless in the midst of great plans for Commencement. I hope everything goes nicely. It will be good to have Fan Yuen-Lin and I am sure he will give an interesting address, and be deeply interested in the work of the University. I hope you can get away immediately after Commencement for some time at least for recuperation, as I believe the great number of personal demands from students that come upon you after Commencement will be about as exhausting as any line of experience that comes.

I must close this with heartiest regards to Mrs. Bowen, Alice, Phillip and yourself. Please give my best regards to all of the men.

As ever

Yours,

JEW:LB

0528

July 10, 1922.

Mr. A. J. Bowen, LL. D.,
University of Nanking,
Nanking, China.

Dear Bowen,

We had a good Trustees' Meeting yesterday, not a quorum because a quorum by our constitution requires a majority of Trustees. I am enclosing copy of minutes and actions. We were not able to accomplish in the meeting things that are urgently needing attention, such as consideration of the Educational Commission's report, plans for the School of Supervisors and ~~clear~~ definitions of plans of my campaign at home in relation to the Trustees, but action was taken accepting the proposition of the C.M.B. and expressing gratitude, and expressing the undertaking and meeting the condition for property grants within the time stipulated. The method of raising the funds for the Hospital and other campaign plans was referred to meetings of the Executive and Finance Committees together, to meet next week, and another Trustees' meeting was arranged for July 16. I have had a good conversation with Eric North this morning over the phone and he tells me that he had a conference with his father last night and that they are going to work out soon plans for my campaign in your church. I feel greatly relieved for this and feel that light is breaking for us and that we shall soon have methods cleared up. There was some talk in the meeting about famine funds. Dr. North said that he was still waiting for your letter. Of course, I do not know what propositions Dr. North put up to you.

Great progress was reported on the plans of securing the general relief funds for the University. Mr. Speer is deeply interested and is handling this directly with Mr. Lamont, Mr. Munroe and Mr. Stevens. Dr. F. M. North reported that the total receipts that came into your Board for relief in China are probably between \$450,000 and \$500,000 Gold and there might be still one-half, taking what was here and on the field, unexpended. Dr. North put the proposition to me about utilizing \$100,000 of these funds for the \$100,000 endowment pledged by your Society for the Agricultural Department work. I told him our difficulty was that the \$500,000 annual was definitely budgeted for our general work and we should be embarrassed if it were specifically assigned to agriculture. Secondly, that the undertaking antedated any consideration of agricultural work or funds for famine, that on its present basis it meant more to the University and that we should regard the pledge as weakened if made from famine funds. In the third place, I suggested that if \$100,000 could be given specifically for the Agriculture Department as an indirect famine relief work from famine funds and be credited as the second \$100,000 of the Centenary undertaking of \$350,000 for endowment, that would be wholly acceptable to the University and would clear off undertakings of the Methodist Church in connection with the Centenary. The agricultural and forestry work of the University grew directly out of acute famine conditions and was a direct effort to meet the famine problems, and was a united effort of all the churches to meet famine problems. In the judgment of the Missions Boards and Missions, this was the best place to use general funds given for famine relief to carry out effective plans for famine prevention. If the Boards took that position, would it not be a fortiori logical that Boards that had in hand famine funds would

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July 10, 1922.

directly allocate these funds to the University? You will realize how awkward it would be to be in the position of the Methodist Board if they should use large famine funds in hand in purely denominational enterprises, although indirectly linked with famine prevention.

I am finding Eric North clear-headed and frank, and more open to appreciate the implications of union enterprise and mutual responsibility for it, and he is going to communicate his reactions to his father much better than any of the rest of us can.

Alexander Paul was at the meeting and we have had a talk with him about Miss Day. In the light of the conversation with him and the development with Mr. Brede and his fiancée, Miss Powell, and the plan of the Christian Mission to send Miss Day for a year to ease the situation, it seemed better to have Mr. Brede and Miss Powell go out this Summer, if possible, for the English teaching and get in line directly for responsibility in the English Department. I enclose copy of letter to Mr. Paul, also telegram, so that you will have understandings to date. I enclose copy of letter from Mr. Speer in regard to report of the Educational Commission which is self-explanatory. I will have fuller talks with him on all these problems next week. I also expect to have a conference with Mr. Ed Hume and Mr. Roger Greene on the general situation in East China.

~~Hutcheson's~~ and the Christian Church will face another real fight at their Convention in Indianapolis in August. I believe it is coming to a time where their Board and the more progressive Church leaders cannot temporize longer with the reactionaries and obstructionists. During the fight, however, we cannot expect them to take on any increased financial responsibilities, for the financial basis of the whole church is being shaken. I believe they will come through all right, and I will have freedom to see some individuals who are able to help us. With Hutcheson back we will find a way, with the aid of the Boards or without, to put across the property share on the Hospital within the time agreed upon by the C.M.B. Mr. Green tells me this morning that he has had no further word from China.

I had a fine letter from Mrs. Bowen which I deeply appreciated and I shall write her in reply to the Hospital and other matters. I shall seek a good opportunity to have a talk with Roger Greene over the whole situation.

Dean Russell wrote a letter to Mr. George Scott, of our Board, at the suggestion of Leighton Stuart, which I am sure you will read with great interest. I was very pleased to have this letter with its very frank statement of his point of view, and I am frank to say that his thinking on the situation has been more constructive and cooperative than I had been mentally giving him credit for doing. I know you will be relieved to see that in his mind there is not a plan of a big staffed research school which might attempt to occupy in the field of general education the kind of absorbing place which has been taken by the Peking Medical School in the medical education. The situation is not as loaded apparently as you and I had apprehended it might be.

Ed Hume's effort at getting together representatives of the Colleges at Dr. Mott's office on Saturday, June 24, was not successful, as I learned. I had to leave for Silver Bay and arranged that John Reiser would be present. Owing

3 - Mr. A. J. Bowen

July 10, 1922.

to the death of Mrs. Reisner's aunt, he was unable to be present. As far as I am able to learn there was no meeting.

You will be delighted to know that the plans, as being worked out with Dr. Eric North for cooperation of the Societies in the support of the general office for Peking, Tsinan and Nanking, have received the sanction of the Methodist and Presbyterian Boards, who are by far the largest participants in financial supports so that now "shih chenm in tsih bah chen", and we may count on Moss being with us at least by the Fall.

I have more of a hunch than I have had yet that we are going to get things lined up for more effective work in the meetings in July, and to have things pretty well shaped up by Fall. The chances are pretty strong that Mr. Speer is going to get the famine funds cleared up so that it will operate too, and if he does, John Reisner and some others will be mighty happy people. If the famine funds come through, we shall probably secure another English teacher or two to come out.

I have not seen Harry Clemons of late. I had a fine letter from Mr. Swingle in regard to the library and the importance of indexing. He will be an invaluable help to us. ~~He plans~~ all his plans for the development of the library, not only on the technical side and staff, but also in making a telling proposition to somebody to come across with the total amount needed, are fine.

I must close this as it is Saturday morning and Mrs. Beach is entitled to her holiday. I am going out to Montclair with Robertson Best, the Carters and the Speers over Sunday.

I do hope that Mrs. Bowen's plans for your plan to spend more time in Kuling this season are successful.

Oh yes, action was taken that if necessary \$10,000 Gold be borrowed and transmitted to you to keep you in funds during the Summer.

With affectionate regards,

As ever yours,

JEW:LB

Encls. as follows:

Minutes of Trustees' Meeting, July 7.
Telegram and two letters to Alexander Paul.
Copy of Dean Russell's letter to Mr. Scott.
Robert Speer's letter of July 8, 1922.
Dictated July 8.

0531

* Mr. A. J. Bowen, LL. D.

July 10, 1922.

July 11, 1922.

Dear Bowen,

Your letters of June 12 and 13 written to me following your conversations with Mr. Embree and Dr. Houghton, to hand. Enclosed also is a copy of your letter to Dr. Holgate and copy of your letter to Mr. Clemons; also your foot-notes in regard to finances and the \$5000 Gold. I had written you earlier that I had definite assurances that action had been taken by your Board in regard to that loan, and Dr. Eric North assured me that it was being fully taken care of.

Your letter arrived this afternoon. I went over the matter immediately with Mr. Carter who is working on the finances; showed your letter to him and the one to Harry Clemons to Mr. Speer and talked over things. He showed me a letter which he had just written to Mr. Vernon Munro, following a conference he had had this morning with Roger Greene, Munro and others, on the famine funds. A clear line of that letter with its positive suggestions would have been about the finest tonic imaginable for your feelings when you were writing about June 12. I can only say that Mr. Speer means to land three-fourths of that whole fund for Nanking and this *inter nos* will also let in a little light on the situation as regards Greene's attitude toward our enterprise. Mr. Greene says, "All of these funds should go to Nanking; that's where they will be used to the best purpose, and Peking University has no claim on them." I took these letters later to Dr. Eric North and he and his father are going over them this evening. This by way of suggesting that we are not slothful here; we are trying to follow the apostolic injunction of "not being slothful in business", if it is the University business. I am quite hopeful of Eric North's accomplishing things for us with his father in the problems of the church.

I am expecting to see Dr. Ed Hume soon and shall have another talk with Roger Greene.

As ever yours,

JEW:LB

~~EW:LB~~

Dictated July 10.

0532

July 14, 1922.

Dr. Frank Mason North,
150 Fifth Avenue,
New York City.

Dear Doctor North,

Mr. Speer soon after his return from his long trip suggested that I prepare a statement that would enable him to answer the question, were it raised, Could the University expend wisely and in what ways that share of the surplus famine funds held by the American Committee for China Famine Fund, which the Trustees had formally asked for? I am enclosing a copy of this letter and also the statements which were prepared for Mr. Speer. I am sending this to you because at the Trustees' Meeting last week you raised very largely the same question as was raised by Mr. Speer.

The statement will indicate, I think, that there will be no difficulty in finding wise use for much more than we may be able to secure out of the general funds held by the American Committee. It will also indicate, I think, that I have been fairly conservative and careful in not detailing a program which we would not be in a very favored position to carry out successfully. A copy of this statement has previously been given to Dr. Eric North but I am anxious that you should have a copy for yourself also.

Very sincerely yours,

JMR:LB
Encls.

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J. E. Williams

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UNIVERSITY OF NANKING

NANKING, CHINA

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J. E. WILLIAMS, VICE-PRESIDENT

July 15, 1922.

Mr. Russel Carter,
B U I L D I N G .

Dear Russel,

I think you have copy of this sheet. I should suggest that in your correspondence with Mr. Owen you caution him about the unwisdom of listing in his balance sheet any of the Hospital funds as C.M.B. funds. They may have come from the C.M.B. When they are given they are Hospital funds and should not be listed as C.M.B funds any more, and part of the Hospital funds may be listed as Presbyterian, Methodist, Disciples and United Christian Missionary Society funds. If such a balance sheet came under their view, it would embarrass our new basis very much.

I enclose also a couple sheets of tuition summaries.

As ever yours,

JEW:LB
Encls.

J. E. Williams
L. B.

0534

July 17, 1922.

Mrs. A. J. Bowen,
Kuling,
via Kiu Kiang,
China.

Dear Mrs. Bowen,

Your letter of June 9 found me with the family at Silver Bay for a few days at the beginning of July. I was delighted to have your letter and to learn what the situation was in regard to the Memorial Hospital and its work.

I was glad to know of the splendid results of the campaign for equipment and development there. So many people have found relief from suffering, had operations that meant life and health, have had care that was the finest expression of the love of Christ, that the number of those who think of the Hospital with deepest gratitude is now a wide circle. I am sure that you and Mr. Bowen can feel that your thoughtful gift has achieved all you had in mind when it was so generously made and I venture to say that in many respects it has exceeded your anticipations.

Undoubtedly if the Hospital could be transferred to a place near the University Hospital, so as to economize time and energy for the University Hospital staff, it could also render even a larger service to the community. Dr. Hutcheson will be in New York after the Summer and we can talk over the matter with him, too, from his point of view, - how the Hospital could be best transferred, - how many beds would need to be provided, etc.

I returned to New York last week for the meeting of the Trustees of the University and we have another on Tuesday, the 18th, so today I thought I would sound out Mr. Roger Greene on the proposition he suggested to me some years back for the transfer of the Memorial Hospital. I found him deeply interested but not in a position to renew the former proposition, - namely, that if what was invested in the Memorial Hospital was transferred to the University Hospital site, the China Medical Board would make a grant to meet additional expenses to erect a hospital at the University Hospital site. He said he would have to take up the matter as a new proposition owing to the lapse of time, and also owing to the development of the C.M.B.'s attitude toward a purely foreign hospital, through their experience in Peking. There you may know they have made provision for a special hospital building and ward for foreign patients but they have not denominated it a foreign hospital, but simply call it a hospital for private patients and have opened its doors to foreigners and Chinese alike. In Peking I gathered there was a great deal of opposition to the idea on the part of the foreign community. It has been working out fairly well in practice. How much feeling there may remain on the part of some of the foreign community he did not say. It is a case of "muh in fah tsi" for

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July 17, 1922.

they could not go anywhere else and receive anything like the medical care and treatment.

In Nanking I anticipate there would be no feeling against receiving Chinese and foreigners into the same hospital on the part of the missionary body, although there might be a little on the part of the outside community. However, I recall that the dire need of the foreign community for such hospital care and treatment was what led you and Dr. Bowen to make the generous gift. You might not feel the same responsibility for the more wealthy Chinese who would want to enjoy the more expensive privileges of the foreign hospital; however, I am sure you would consider the whole matter sympathetically in the light of the C.M.B.'s experiment in Peking, but more especially in the light of the growing feeling of a large element of the Chinese that they want to share everything equally with the foreigners if there could be any suggestion of any special care or privilege, and also in the light of the more acute national feeling of the Chinese people. I am inclined to think that there is a good deal to be said for the idea of a special private hospital to receive foreigners and Chinese alike. Such a hospital would add, too, to the ground of appeal that can be made to all the Chinese for interest and pride in the University Hospital, and for sharing in its support.

Mr. Greene inquired about what would be involved in erecting a hospital at the University Hospital site. I told him that I had not thought into that nor had any data at hand, that if the Memorial Hospital were taken over by the Women's Bible Training School, they would reimburse in all probability for a fair valuation and cost, and I thought you might allow that fund to go to the new hospital, and that with it, probably as a very conservative estimate, should be added another \$10,000 Gold. Of course, he was interested that the present interest and support of the community going to the Memorial Hospital should be continued in the new hospital, if they were transferred. I should strongly favor having the new hospital continuing under the same name, "Memorial Hospital", and if it met with your approval, widening its scope somewhat along the lines suggested. I was not in a position to make any immediate proposition to Mr. Green, nor did he feel ready to present any immediate proposition of the C.M.B., however, he was genuinely interested and implied that when our present proposition on the University Hospital was secured, not only as to the annual grant which was covered but also the new basis for property grants, it would be a good time to take up the proposition of a foreign hospital. I am simply writing this out that you might have immediately the situation as far as anything has been suggested here. I will go over the whole matter with Dr. Hutcheson as soon as he comes on to New York. I think you are doing very wisely to prepare the community fully for the idea of transfer. I suppose your idea is that when transferred, the supervision of the Memorial Hospital will be under the Superintendent and staff of the University Hospital, probably with some community or advisory committee associated. I might mention in this connection that Mr. Greene, who was on the Famine Fund Committee in New York, has been quite outspoken in his championship of the transfer of all of these funds to the University of Nanking, for its agriculture and forestry work, and I should feel quite confident of his sympathetic cooperation on the foreign hospital, when it is at a stage where we can cooperate.

0536

3 - Mrs A. J. Bowen

July 17, 1922.

Mrs. Williams and children are all at Silver Bay. Dickie is out on a three weeks' camping trip, learning to rough it. The girls are having plenty of housekeeping and are perfectly wild in all being together again.

I am going to Northfield for an address at the Missionary Convention, Friday night. Winifred Caldwell is in New York and will go up with me on the night boat to Silver Bay.

All the family would be uniting in love to each one of the
Bowens.

Very sincerely yours,

JEW:LB

0537

July 17, 1922

Mrs. A. J. Bowen,
Kuling,
via Kiu Kiang,
China.

Dear Mrs. Bowen:

I have a few other matters to add to the above. It occurred to me that you might sometime care to use the letter in regard to the foreign hospital with a Committee, so I am venturing to write out these other little items of personal news on a separate sheet.

I was delighted to hear of the big development about Kuleo. That will mean a great deal for the hospital and the University and we should meet in every way this public spirit of the community in beautifying the city. I should confess that the "bih chi ko" looks far more beautiful from our veranda than any modern observatory that could be placed there.

I am glad you have written so frankly about Miss Black. My, how I wish I could beg a thousand dollars and cable it to you and tell you to send her to Kalamazoo. You certainly have my sympathy. Her innate cantankerousness was plenty without adding to it by filling your rooms with cigarette smoke. Poor critter! She is absolutely impossible for our job. There is no place where she can fit in at all. Suggest to Dr. Bowen of getting her a good job with some commercial house in Shanghai, and then under due pressure releasing her from her three years contract, and if necessary, as evidence of good-will making a gift to her of half the travel home. She never had a glimpse at any time of the scope or purpose of our work.

I had a very good letter from Mrs. Hutcheson, written from Signal Mountain near Chattanooga where they are all living with Dr. Hutcheson's father at their summer place. She says the father is very much broken in health. She wants me to find a furnished apartment for them next Fall. I had joked her when in Nanking that I was well acquainted with the Manager of a beautiful big orphanage with ample grounds up at Yonkers, New York, and I thought I might use my personal influence to have all the Hutcheson clan taken into the orphanage. She writes that they may look like orphans, and since coming to America may feel like paupers, still she hopes to disguise that impression by not going near an orphanage. We shall do what we can to find them a place up near Columbia, and we will try to locate near together, for in this wild City of "Yang Kwei-tsi" it will be a comfort to be with cultivated people from China.

0538

July 17, 1922

Dr. Speer, since his return, has been taking up the question of famine funds with vigor, greatly to the delight of John Reisner. The New York Committee is united and strong for Nanking but it will take some time to settle matters. The Reisners will be very happy to have the thing settled before they return, and yet if they remain it might draw along into two, three, four, five months with all the lingering uncertainty.

I have felt deeply the financial burden that has been placed upon you and Dr. Bowen. I feel equally responsible and think I have shared all of his anxiety, even more responsible because I am here where we ought to get immediate relief. I have been on the job steadily, I might say, night and day since coming home. I could write reams of letters, giving all the details of every effort, but the only thing that will relieve him finally is the "green goods". I am expecting better things to happen in the Trustees' Meeting next week.

I am delighted to hear what a fine man Dr. Peterson is and what a comfort he is to you.

Give my congratulations to Phillip on his first public appearance. Tell him that Dickie got a fishing rod and I twitted him that he could not fish, so when I arrived at Silver Bay there he was on the pier in a khaki suit, without hat, with his tall rod and a big bunch of fish. Happy! I suspect he was about as happy as Phillip was when he heard the applause of his first public appearance on the violin, although he did not have half the reason for being so happy.

Mrs. Williams will have to write you the real news.

Most cordially yours,

JEW:lb

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UNIVERSITY OF NANKING
NANKING, CHINA

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J. E. WILLIAMS, VICE-PRESIDENT

TRANSFER

Handwritten signature

July 18, 1922,

Dr. Eric M. North,
150 Fifth Avenue,
New York City.



Dear Dr. North,

I enclose herewith copy of letter from Miss Brittain with formal request that the Bible Teachers' Training School for Women be held under the corporation of the Trustees of the University. It would seem wise to do this.

The Bible Teachers' Training School for Women is an institution now with a fine attractive equipment, with a growing Faculty and a growing body of students. They are also steadily raising their standards and at the present time, I understand, that they require graduation from Middle School for entrance which is equivalent to the regular Seminary course in Chinese of the Theological Seminary. The Trustees holding their property might also exert an influence in helping them in raising their standards and putting a more thoroughly trained force on the field.

Very sincerely yours,

J. E. Williams ✓

JEW:LB
Encl.

J. E. Williams

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UNIVERSITY OF NANKING
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OFFICERS OF THE UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

July 19, 1922.

Mr. Russel Carter,
B U I L D I N G.

Dear Russel,

I am enclosing herewith suggestion that grew out of a conference with Mr. George B. Huntington as to the disposal of the interest on the H. A. Sherwin Fund. I also have together all the correspondence in the Secretary's files in regard to the matter. You will see that in that correspondence Mr. Sherwin is quite explicit as to what he would like to have done.

The trust was made to the University as a union institution, to care for medical students, especially those in whom Dr. Anna Case Scott was interested, so that there could be no question of the transfer of the principal, it would seem, nor what was manifestly the desire of the East China Baptist Missions, that the funds be made available for pre-medical work at the Baptist College.

It seems to Mr. Huntington that it would be better to have legal advice on these propositions with the correspondence. I hope I have not simply extended the difficulties in going so far.

As ever yours,

J. E. Williams

JEW:LB
Encls.

Please note the correspondence in 13714

0541

George B Huntington
AMERICAN BAPTIST FOREIGN MISSION SOCIETY

JAMES H. FRANKLIN
FOREIGN SECRETARY
JOSEPH C. ROBBINS
FOREIGN SECRETARY
P. H. J. LERRIGO
CANDIDATE SECRETARY
WILLIAM B. LIPPHARD
ASSOCIATE SECRETARY
GEORGE B. HUNTINGTON
TREASURER

276 FIFTH AVENUE
NEW YORK

CABLE ADDRESS: "TAVOYAM, NEW YORK"

July 19, 1922.

Suggested use of income of Sherwin Fund established by
Mr. H. A. Sherwin at Nanking University in view discon-
tinuance of the Medical Department.

1. For support of students nominated by
the South China Baptist Mission who are
attending Nanking in the Pre-Medical
Department, or the Nurses Training Depart-
ment of the University.
2. For support of students nominated by
the South China Baptist Mission who are
attending medical school elsewhere in
China.
3. For support of students, at the discretion
of the University, who are studying in
medical or pre-medical school.

*suggested by Geo B Huntington
in conference with J. Williams*

0542

Carbon copies of the following sent to Dr. Bowen:

Leslie Moss - July 17
Augustus Downing - July 17
Dr. Eric North (re Miss Brittain) July 18
Sam Mills-July 12
Thomas Holgate-July 12 and 13
Harry Clemons - July 14
S. J. Corey (re Dr. Holmes) July 12

July 19, 1922.

Mr. A. J. Bowen, LL.D.,
University of Nanking,
Nanking, China.

Dear Bowen,

Your good letter of June 22 with its fine line of news after the Commencement was most welcome this morning. With it you enclosed copy of letter to Dr. Frank Mason North in regard to the money left over for famine relief. I was glad to hear how well things went. Delighted to know that the Alumni are pressing on with their plans. Your letter to Dr. North is quite different from what we had hoped, as you will note from subsequent letters coming from me. However, we will probably be more secure with the \$100,000 cash under-basing the \$5,000 annual grant than we are at present.

I am enclosing copy of letter I have just written to Lex Small which gave off-hand a few impressions of the Executive and Finance Committee Meeting yesterday. I enclose also copy of letter which I prepared at the request of Dr. Eric North ^{for Mr. Cory} on the housing situation. At the meeting yesterday Mr. Doan seemed still in rather an irritable state of mind. He mentioned that Mr. Ritchey had even written to them about his need of a house and that my statement seemed to imply again that something more was expected from the Boards. The temper of that meeting was certainly that nothing could be expected from the Boards for some time. We are facing conditions here, and if I do not respond, Bowen, to your frequent requests of additional needs for the development of the library, salaries, shortages, and the ever present obligations of paying back to the Hospital and placing back Trustees' funds given for buildings for the purpose given, it is simply this I have seen individuals and tried to make a case to get money. I hope for such undertakings from the Boards and that is in prospect.

With the continuous guise of the desperate financial needs of the American people who feel poor and ruined, - and America itself in the throws of what might prove a serious upheaval in the nation-wide strike of the miners and railway men, the job is not altogether delightful. However, there is some game in calling the bluff and bluster and getting down to hard-tack. Dr. F. M. North raised the question why I came home, because the Boards could take care of our growing needs by proportioning the amount. It was frequently said on the field that if we gave the facts, the churches would respond and we would have our needs met. We have tried to do that but without any thrilling response as yet.

I hope you have a good rest this Summer. I am going to hold on here through July and do all I can and then strike out for Silver Bay in August, expecting to find things cleared up a good deal during August so that we can go ahead with our larger plans.

As ever yours,

JEW:LB
Encis. Alex Small's letter

0543

fil
July 25, 1922.

Dear Mr. Eric North:

I am handing you herewith the papers of Mr. Alexander Brede, Jr, and Miss Powell, as per our lunch hour conversation. Mr. Brede is wanted to fill the vacancy caused by Mr. Marx's leaving to undertake the general administrative work of his-the Christian-Mission in our part of China. It is our understanding with the United Christian Missionary Society through Mr. Paul, that they will bear the expense of the outgoing of Mr and Mrs Brede, and contribute the present salary they have been paying Mr and Mrs. Marx; until such time as they shall have their own Church representative. I think they will be willing to let the above arrangement stand, until the University is in a position to assume Mr. Brede's expenses, at which time the United Christian Missionary Society will also make their appointment of a regular man, to fill their quota of five men in the University as the present arrangement calls for.

The matter requires haste. College opens Sep. 19th, less than two months off. SS reservations will have to be secured, passports must be gotten, Mr and Mrs Brede ought to have a little time to accumulate what they will need as outfit, etc, etc. Miss Powell's papers are not all in, and the time has been too short. Other references of her will follow in a few days I am sure. I hope we might go ahead on what we have. Medical papers are in, and attached herewith.

I am writing to Mr. Paul to confirm by letter what I have stated above relating to The United Christian Missionary Society. His statements were made to Mr. Reiser and me, at the time Mr. Paul was in New York at the last meeting of the Board of Trustees, and there is no reason to think they will not stand. I prefer you to have Mr. Paul's confirmation of my own statement. If it is at all possible, we should telegraph Mr. Brede the result of the Candidate committee action by the end of the week.

sincerely,

0544

J. E. Williams

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICE
150 FIFTH AVENUE

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OFFICERS OF UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

July 26 - 2 -
night 3rd

Dear Russell:

I had in mind to speak
to you of the possibility of work
that Mr. Reiser could do at San Francisco
enroute to Chicago. They might be able to
buy to Seattle via San Francisco in
which case he could carry on this work
without extra expense in travel -

even if some extra expense should
be entailed the work he could do in
San Francisco would warrant the expense

We appreciate deeply the fine
work you have always given the
University and its finances - and feel
keenly the heavier burden put upon
you by our present financial
straits. -

The information prepared by
Miss Nichols was a very great help
and will be most valuable in keeping
our records clear -

Most cordially yours

J. E. Williams

0545

July 26, 1922.

Mr. A. J. Bowen, LL. D.,
University of Nanking,
Nanking, China.

My dear Bowen,

While I was away up State at North Chatham, your letters of the 25th and 30th of June have come. I spoke at the Historical Society of Columbia County to some two hundred women and a score of men, at Philmont, last Thursday afternoon, the lecture on "China in the Light of the Washington Conference". Mrs. Williams came down from Silver Bay with friends there. Saturday we drove with them over the Mohawk Trail through Pittsfield, North Adams and back through Williamstown. Saturday evening a company of people were in; saw Mr. and Mrs. Howell and Sunday morning I spoke at the Methodist Church there.

I was glad to have Dr. Kiang Kang-hu's letter and to know more of his plans. I hope you will see him and keep in touch with him. He is a very keen observer and very honest and frank in his discussion of Chinese conditions and problems, and he is a deep student of problems of social reform of government, and would be an invaluable help to you in keeping in touch with Chinese thought from the more radical point of view. I expect, too, that Dr. Kiang Kang-hu will be carried more and more to the Christian point of view.

I was gratified to have the copy of Dr. Holgate's letter. They will be strong and valuable friends to us in the work. The last meeting of the Finance and Executive Committees was a bit discouraging to me because so little was done, and yet it had its advantages. I enclose you copies of the minutes of both the last Trustees' Meeting and Finance Committee Meeting. Mrs. Beach has sent you copy of the letter I prepared early in May on the housing situation. Mr. Doan was present at the Meeting and seemed very much concerned at the suggestion that the Boards, or in particular their Board, should be expected to do anything further for the University. He seemed to have felt that when they made their last gift for a house that it was understood that there would never be any further expectations. Of course, that attitude on his part we regarded then as subjective and personal and that the University could not accept such a policy.

Mr. Spear, since his return, has been very much pressed with an extra demand of many speaking engagements, many conferences of connecting up with the enterprises for which he has responsibility, which had to be delayed until his return. I enclose copy of his letter written to me the other day, by which you will note that he had not been able to read the actions of the Missions until that date. This may seem discouraging to you, but it has this encouraging phase that when he does get around to it he will work on it very vigorously just as he is working with a vim on the whole problem of famine funds. I enclose also my letter to him which will bring you up to date.

0546

2 - Mr. A. J. Bowen, LL. D.

July 26, 1922.

During August, Mr. Speer and Russel Carter will both be away from the offices. It is mighty difficult to approach individuals with any hope of getting anything so I shall do better to go to Silver Bay and have a visit with the family and get in shape for the Fall work. I am more cleared in my own mind as to the line of procedure. I shall not worry the Boards about doing more. They are feeling too desperate in their own problems to accept any more responsibility for ours. You see that Mr. Speer give me backing for approach to Presbyterians.

I have a lot of speaking engagements this Fall under the Committee of Reference, which will open access to the churches unitedly. I shall follow up every personal lead with the utmost diligence. I expect good cooperation from my old friend, Murray Howell, in Buffalo and from Henry Sloane Coffin, and will get out to Chicago and see the Holgates.

I shall write more fully and frequently to Mr. Doan so that he knows more about our problems. However, we can encourage ourselves that his sense of the difficulty of the Administration of the University is probably very mild compared with his sense of the difficulty of the United Christian Missionary Society of his own church. Doan is a good earnest man and his difficulty is primarily a lack of knowledge of all the factors involved and an undue amount of faith in a theory of how the thing might be done. Dear old Dr. Alexander McLean, not much troubled about theories of big business but with a heart of love and an undiscouragable faith, is a tower of strength in their church. I believe that Steve Corey is growing into another such a man for it, and when Mr. Doan gives himself more completely to this work of the church and forgets some of his theories of big business efficiency, he will grow in insight and in power of service.

While we have plenty of problems, Bowen, and as a personal note of assurance, I am confident that our Trustees will pull together and be working not only with a larger faith but with real enthusiasm before the end of the year.

Jim Cochran's children, Nancy, Billy and Jimmy, are up at Silver Bay with our family now. I hope you are having a good time over the hills of Kuling.

As ever heartily yours,

JEW:LB

Encls. as follows:

- Minutes of Trustees' Meeting - July 7.
- " " Finance Committee " 7.
- " " Executive & Finance Committees - July 18.
- Mr. Speer's letter of July 21 to Dr. Williams
- Dr. Williams's letter of July 25 to Dr. Speer.

0547

July 27, 1922.

Excerpts of letter of May 8, 1922, to Dr. Bowen
Regarding the transfer of Mr. Marx, by J. E. Williams.

" I admire your courage, Captain, for grouping a good bunch of these problems together. Now, for #2, I am not altogether surprised at the Christian Mission that they should turn to Marx as the man to help them in the leadership of their Mission. He has proven his capacity for that sort of thing in his work for us. He has indefatigable energy and capacity for doing orderly work to good purpose; the splendid progress he has made in acquiring the language under heavy handicaps; his real understanding and sympathy for the Chinese; his fair judicial type of mind would enable him to work justly in relation to the Missions, but here again in this time of transition when the University is going to have a most serious period of readjustment in its relation to Chinese education and Chinese schools, we must have on our staff the man who has proven his capacity to face problems of this sort sympathetically and to work out the solution. It will be very serious for the University to lose the contribution which Marx has made in the English Department, through the training of debaters and through his real penchant for school discipline.

The Christian Mission and Board have been splendidly loyal to us in the type of men they have given us, and we can appreciate the Mission's sense of need of having this man in the more immediate work of the Mission. The University, however, is not a thing apart from the Mission and their Board, but is their Mission and Board functioning at the most effective point in building up the Church of Christ and His Kingdom in China. The University may have men who are not only strong and effective in their departments as Marx, but men who are not good team players to build up the whole morale of the team. I do not understand how we can replace Marx. "

0548

August 15, 1922.

Dear Dr. Williams,

Received your letter yesterday and I have taken care of your requests. I take it that you sent to Miss Frank your original letter. I am so sorry that I misunderstood your directions and forward those things to Silver Bay, which will cause you that inconvenience in getting them back to New York.

I am enclosing 12 copies of Miss Dorothy's poem; also, card for Miss Dorothy and a letter from Mr. Reisner. Mr. Reisner has received two letters from the U. S. Department of Agriculture, stating that no violation of the quarantine regulations had been made by the University of Nanking.

I have been inquiring about furnished apartments but as yet have not heard of anything in particular. There seem to be plenty of "apartments to let" signs out so I trust that you will not have any difficulty in getting a desirable one.

I have decided to take my vacation next week so that I will be in the office on Monday, the 28th, as you suggested. I may not come in on Saturday of this week. As regards the mail, I think it will be just as well to have the girl at the Information Desk (Miss Weisdell is on her vacation) forward your mail without opening it, and I shall instruct the postman to deliver our mail to her on the 8th floor. If you prefer any other plan, please let me know by Friday.

With kindest regards, to all, I am

Yours sincerely,

LB
Encls.

Dr. J. E. Williams,
Silver Bay on Lake George,
New York.

0549

August 17, 1922.

Dr. J. E. Williams,
Silver Bay on Lake George,
New York.

Dear Dr. Williams,

I am enclosing a letter from Lockport, New York, which I did not acknowledge. Things are quiet and the mail is falling off too, both for you and Mr. Reisner.

Dr. Hutcheson stopped in a minute yesterday inquiring about you. He left no message other than I might mention to you that he had called. He took your address so I presume he intends writing to you.

I have been going through all our pamphlets, etc. and reserving and marking one "file copy", and arranging the others so that we can easily see just what we have. While doing this I ran across the ~~back~~ material which you requested, so I forwarded it immediately. I am checking up and correcting the addresses on the card file of the students of the University of Nanking, who are in the United States, and to whom Mr. Reisner sent a letter with information regarding the University.

Mr. Halter telephoned with reference to the famine funds, and I told him that we had no more definite information than we had when Mr. Reisner last wrote him. He said he would have to let the University know very soon, and decided to write you as he wanted to get word direct, even though it would be in the negative. In Mr. Reisner's last letter, he encouraged Mr. Halter not to take any more chances than were wise on the position at Nanking developing so as to get them out this Fall or early Winter. I have heard no news on the famine funds. Mr. Reisner will be disappointed if he does not receive definite information before sailing.

With best wishes to all, I am

Sincerely yours,

LB

P. S. I just stepped in to see Mr. Wheeler to get some information regarding the famine funds. He was not in but his Secretary said they had no definite word. He expects to telegraph Mr. Reisner if he get word before sailing, so tomorrow will be the last day. I shall inquire again tomorrow, as Mr. Casky seemed to think that a decision had been reached, although no definite word has been given out.

0550

J. H. Williams

MEMO FOR BANKING FILES

LETTER FROM J. H. WILLIAMS, dated August 8th, 1922, addressed to DR. J. E. WILLIAMS, regarding \$1,000. for Scholarship Fund "Harriet M. Williams" given to Dr. J. E. Williams Nov. 1st, 1922. He will follow up and see what should be done with it.

0551

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICES

SECRETARY, 150 FIFTH AVENUE

TREASURER, 156 FIFTH AVENUE

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OFFICERS OF THE UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

December 16, 1922.

TRANSFER

Mr. Leslie B. Moss,
150 Fifth Avenue,
New York City.

Dear Leslie,

Please look over this last letter from Hancock; also my preceding one to him, and return same.

In your statement of appropriations for the Hospital, there was an item of \$527.33 from the Presbyterian North. I am sure they will make up the full amount agreed upon.

It is exceedingly important that the basis of what should be given, in lieu of the absence of any member of the staff, should be determined now while the general considerations are before us and not at a time when a particular vacancy is open and it would be more delicate to handle the situation. You will note what the action of the Board of Managers was in October, 1918, that failed to be confirmed by the Board of Trustees and the matter was left without settlement. I should think that now the Board having their quota there, there would be less difficulty about facing the amount to be given. I am interested in this as representing the unanimous action of the Board of Managers, and in having the responsibility to face the problem of making up our share of the China Medical Board, in case provision is not made.

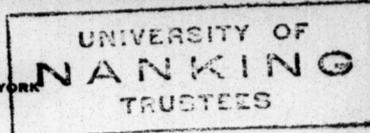
I am eager to see a copy of the minutes. What was the real action with reference to the deficit? Will there be grants from the Baptist Board and the Methodist Board from famine funds to meet the agricultural deficit? How was the other third left? Was that to be covered by me by endowment funds?

I shall be away from New York for about a week. If you hear of anybody wanting to give anything toward the University's deficit, receive it promptly, no matter what denomination he may belong to!

As ever faithfully yours,

JEW:LB
Encls.

0552



UNIVERSITY OF NANKING
NANKING, CHINA

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NEW YORK OFFICES
SECRETARY, 150 FIFTH AVENUE
TREASURER, 156 FIFTH AVENUE

OFFICERS OF THE UNIVERSITY
A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

TRANSFER

September 26, 1922.

Dr. Eric North,
150 Fifth Avenue,
New York City.

Dear Dr. North,

I enclose correspondence with Dr. Augustus S. Downing in regard to replacing diplomas, which I should like you to glance over and keep in your files.

May I inquire further what is the status of our negotiations with the Board of Regents in regard to the degrees, M.A., M.S. and B.D.? You will note in my letter to Dr. Downing of July 17 that I told him that the further correspondence in the matter would be taken up by you, as Executive Secretary of the Board of Trustees.

In regard to the date of conference on questions with the C.M.B. on the pre-medical of the University, Mr. Speer reported that he was engaged that afternoon in a meeting of the Committee of Reference and Counsel and thought this would also include your father, and suggested that it might be more practical to have the meeting of our group at 25 Madison, at 3:00 o'clock, instead of at his office.

Very cordiall yours,

A handwritten signature in cursive script that reads "J. E. Williams".

JEW:LB
Encls.

September 26, 1922.

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150 Fifth Avenue,
New York City.

Dear Dr. North,

I enclose correspondence with Dr. Augustus S. Downing in regard to replacing diplomas, which I should like you to glance over and keep in your files.

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Very cordiall yours,

JEW:LB
Encls.

0554

John E. Williams

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICES

SECRETARY, 150 FIFTH AVENUE

TREASURER, 156 FIFTH AVENUE

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RUSSELL CARTER, TREASURER

OFFICERS OF THE UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

September 30, 1922.

Mr. Russel Carter,
BUILDING.

re - Agreement with Silk Association

Dear Mr. Carter,

My first reaction is one of surprise that after Mr. Reiser had spent a great deal of time during a year seeing individual subscribers for this fund - and making the object clear - that such a long and labored document should be prepared as an agreement.

They are making no provision for expense of teaching and their whole caution is against additional expense. It would be wise for the Trustees to stipulate that the money should be paid before any operations are begun, that exchange should be determined and that the main contract for building should not exceed 80% of total, allowing 20% for finishing and furnishing.

The University is cooperating, I believe, with the Committee Internationale de Sericulture in China. Why should the giving of this building implicate that arrangement? Would it not be well for us to know what their feelings are that lead to such a document? Dealing with Mr. Douty or Panguet or Mr. Chaney would be clear and simple.

I dislike the rather extreme commercial stipulations;

In regard to Section 5 under Article IV - what of the tablet (Section 3 Article IV) should not \$1000. of the \$21,000 be written off first to the expense of Mr. Reiser who gave so much time to the solicitation from the individual members of the American Silk Association.

I believe it would be wise to have fuller understanding on these matters.

Yours faithfully yours,

JEW/LB

Joel

I am sending this but will see them as you suggest as soon as I return to my work there. J. E. W.

0555

A G R E E M E N T

ARTICLE I

Section 1. This agreement entered into this day of
nineteen hundred and twenty-two, between The Silk Association of
America, New York City, through its Secretary and Treasurer, Frank G.
Barry, and the Trustees of the University of Nanking, with offices at
156 Fifth Avenue, New York City, through Russell Carter its Treasurer,
is made for the purpose of securing the erection at the University of
Nanking, located

a building devoted to experimentation in sericulture, the production
of disease-free silkworm eggs for distribution to Chinese farmers, the
reeling, for demonstration purposes, of silk cocoons into American
standard skeins of raw silk, the teaching of modern scientific methods
of sericulture and such other purposes as may assist in advancing
sericulture, extending production and improving the quality of the raw
silk in China.

ARTICLE II

Section 1. To accomplish the purpose of this agreement, The Silk
Association of America will place to the credit of the University of
Nanking at the offices of the Treasurer in New York City,
the sum of \$21,000 in United States currency to be applied to the cost
of constructing said building upon conditions that the Trustees of the
University of Nanking will cause said building to be erected, equipped,
utilized and maintained as hereinafter set forth.

ARTICLE III

Section 1. In accepting this fund the Trustees of the University of
Nanking agree to furnish the necessary ground for said building,
suitably located upon the present site of the University of Nanking,
free from any claims for graves or other reimbursement and to provide
the necessary roadways, side walks, approaches, and grading (exclusive
of foundation excavation), without charge against this fund.

Section 2. The Trustees of the University of Nanking agree to utilize

devote and maintain the building exclusively for the purposes enumerated in Article I, and after the completion and acceptance of said building and its equipment, approved by an advisory committee, to keep the same in a condition of proper repair and insured without further obligation on the part of The Silk Association of America.

Section 3. The Trustees of the University of Nanking agree to provide instruction in sericulture and related subjects as a part of the regular curriculum of study and to supplement the instruction with such practical laboratory work as will give an intimate working knowledge of modern sericulture and prepare the students taking the course to become teachers. And the Trustees further agree to endeavor to provide during the breeding season a course, (of at least one silkworm cycle) of demonstration and instruction for the growers of cocoons; said course to involve no previous educational requirements, age limit, sex distinction, the purpose being to make the course available to the rural inhabitants. It is understood that the Trustees shall have full power to require the payment of such tuition, laboratory fees, board, lodging, etc., as shall cover the actual cost of the above instruction and to secure from Chinese silk interests or Provincial government agencies, the establishment of such scholarships for these courses as may be to the best interest of the work.

Section 4. The Trustees of the University of Nanking agree to begin construction as soon as the necessary plans can be prepared and the building arrangement completed, and to prosecute the work with such speed that if possible, the building shall be available for use at the beginning of the breeding season of 1923.

ARTICLE IV.

Section 1. It is mutually agreed that the Comite Internationale de Sericulture in China, on which the Silk Association of America is represented by Mr. E.A. Ericson, shall be invited to furnish without charge to the University of Nanking or the building fund, the advice of its sericultural expert, it being understood that the Bursar or designated officer shall exercise due caution and assure himself that the said plans can be executed and the necessary equipment installed as a working unit for service without further call upon The Silk Association of America, for funds.

Section 2. It is further understood that an Advisory Committee consisting of Mr. D.E. Douty, Vice President and General Manager of the United States Testing Company, and Mr. E.A. Ericson, Secretary and Treasurer of the International Committee for the Improvement of Sericulture in China, is to act in advisory capacity, representing The Silk Association of America, during the erection of the building and will be available for general consultation in regard to questions which may arise in connection with the construction and final plans.

Section 3. It is also understood that a tablet bearing the inscription "Erected by the members of The Silk Association of America" is to be placed prominently on the outside wall of the building, as near the main entrance as possible, the exact location of the tablet to be determined by the Advisory Committee.

Section 4. It is further understood that in addition to providing the University of Nanking with this building to enable it to extend its industrial education of the Chinese to the raw silk industry, the building is intended by The Silk Association of America to provide the University with the necessary facilities for cooperating with the Comite Internationale de Sericulture in China in its work for the improvement of sericulture in China.

Section 5. In case it is found advisable to replace the said building by a similar building on another site, or to erect a larger building in order to increase the efficiency of the silk culture experiment station by combining the housing of said silk culture in a larger building, including possibly some other similar line of work, then the Trustees will be free to exercise their discretion by transferring the cost of this first building to any future building so erected providing that the silk culture will have equal or better facilities for the objects outlined.

THE SILK ASSOCIATION OF AMERICA

By

Witness

Secretary and Treasurer

TRUSTEES OF THE UNIVERSITY OF NANKING

Witness

By

Secretary and Treasurer

J. E. Williams

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICES

SECRETARY, 150 FIFTH AVENUE

TREASURER, 156 FIFTH AVENUE

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OFFICERS OF THE UNIVERSITY

A. J. BOWEN, PRESIDENT
J. E. WILLIAMS, VICE-PRESIDENT

October 9, 1922.

Mr. Russel Carter,
B U I L D I N G .

Dear Russell,

I left you the last two letters of Dr. Bowen, together with the budget which he has drawn up for the meeting of the Board of Managers.

Mr. Moss is working with Dr. Eric North on a date for the Trustees' meeting in November and will let you know in due time. Would it not be well for us to have some 25 copies of Dr. Bowen's budget prepared for our Trustees' meeting and then we could insert any corrections that may be made at the meeting of the Board of Managers?

You will note in these letters Dr. Bowen's sense of the great need of caution that we not be involved financially at the close of a large expansion program in agriculture and forestry with the new funds. I have written a letter to Robert enclosing copy of the last scheme drawn up by Mr. Reisner, which indicates a plan with due precautions for the safety of the institution after the experiment.

Dr. Bowen is feeling keenly the limitation of inadequate help in the Treasurer's office. Mr. Owen was under difficulties earlier through not acting fully as treasurer, since he only shared in part with Dr. Bowen regarding the budget. That was changed so that Mr. Owen, when he returns, will have primary responsibility for the Treasurer's office, and Dr. Bowen is determined that he shall have adequate assistance in the office to enable him to prepare the reports and statements absolutely necessary to keep the finances in hand. Mr. Akerstrom is trying to combine some teaching with the treasurer's work, which makes it almost physically impossible for him to provide the reports which Dr. Bowen must have. I hope that another mail will soon bring fuller financial statements of expenditures of the first half year, to be our guide with the budget.

Dr. Eric North has been working over a new form of budget, based on the adaptation of a volume by Mr. Arnett, for University and College work, as per enclosed, which would require very little modification to adapt our budget to the new one. I think there should be careful study of the new one and its advantages before adopting it, for we have just got to the place where we can work the present budget effectively, and it does provide the data which you have found necessary.

Mrs. Beach could aid in any way with the preparation of that data - extra copies of the budget - although she has not had much experience in cutting wax paper.

As ever faithfully yours,

JEW:LB
E.C.L.

J. E. Williams
J. E.

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October 25, 1922.

Dr. Eric M. North,
150 Fifth Avenue,
New York City.

Dear Dr. North,

My absence from New York on speaking trips has delayed attention to mail.

I am enclosing copy of letter from Dr. Downing which was received October 13. You will note that the Board of Regents, at a meeting held September 28, took the action we desired in regard to the M.A., M.S. and B.D. degrees.

I will turn over also Dr. Downing's letter which should be in your file.

Very cordially yours,

JEW:LB
Encl.

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C O P Y

Corresponding Secretaries
Frank Mason North
Titus Lowe

BOARD OF FOREIGN MISSIONS
OF THE METHODIST EPISCOPAL CHURCH

President
Bishop Luther B.
Wilson

Treasurer
George M. Fowles

150 Fifth Avenue
New York City

December 16, 1922.

TO FRIENDS OF CHRISTIAN EDUCATION IN CHINA:

It is a pleasure to introduce to you Dr. John E. Williams, Vice-President of the University of Nanking, China. Dr. Williams is spending some time in America in the interest of the very urgent needs of this University which is one of the major Christian educational institutions in China. Our own Methodist Board of Foreign Missions united over ten years ago with other denominations in establishing this Union Institution, and is cooperating year by year in its maintenance. Under authorization of the Board of Trustees of the University and our Board of Foreign Missions, and in harmony with plans of the Committee on Conservation and Advance, Dr. Williams is seeking, by personal presentation, funds for the University. While generous consideration from the Methodist viewpoint was given in the Centenary Surveys to the needs and opportunities of the Union Universities in China, it becomes each year more clear that these influential institutions should attract large gifts made quite aside from our denominational commitments.

Inasmuch as the University of Nanking is in our total Centenary program for a substantial amount which has not been provided in our Centenary payments to date, we are hopeful that gifts for this purpose may be secured over and above the Centenary pledges and payments of the donors concerned. Naturally Centenary credit may be given for such gifts. It is our understanding that where donors, many of whom would be outside of our own Church and some within it, desire to make other direct offerings for which Centenary credit will not be asked the way is open for them to do so without interference with the regular Centenary program.

In accordance with existing arrangements, remittances can be made to Morris W. Rhnes, Treasurer, 740 Rush Street, Chicago, or to George M. Fowles, Treasurer of the Board of Foreign Missions, 150 Fifth Avenue, New York.

Cordially yours,

(Signed) Frank Mason North

FMN:T

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COPY FOR DR. WILLIAMS

December 16th, 1922

Dr. F. H. Coman,
P.O. 9,
Kay Terrace,
Rochester, N. Y.

My dear Dr. Coman:-

Dr. John E. Williams,
vice president of Nanking University, is coming to
Rochester in the near future. The enclosed copy of
letter of introduction from Dr. North, concerning his
work, will identify the business which Dr. Williams
has especially in hand.

Dr. Williams is a Presbyterian
and not so familiar with our Methodist people and our
Methodist machinery, as is Dr. Bowen, one of our Methodist
missionaries who is President of the University and now
in China. He has made very large contribution to the work
of the University by securing support from Presbyterian
and other sources. We are anxious that he shall be extended
fullest fellowship by people in our own Church, as he
attempts the very difficult task of presenting the work
of this union institution to people in all of the denom-
inations co-operating in it.

I have advised Dr. Williams to
get in touch with you for counsel during his stay in the
vicinity of Rochester.

Faternally yours,

RAW
MEW

Enclosure: Copy letter of introduction.

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COPY

BOARD OF FOREIGN MISSION
Of the Methodist Episcopal Church
150 Fifth Avenue,
New York City.

December 16th
Nineteen Twenty-two.

TO FRIENDS OF CHRISTIAN EDUCATION IN CHINA:

It is a pleasure to introduce to you Dr. John E. Williams, Vice-President of the University of Nanking, China. Dr. Williams is spending some time in America in the interest of the very urgent needs of this University which is one of the major Christian educational institutions in China. Our own Methodist Board of Foreign Missions united over ten years ago with other denominations in establishing this Union Institution, and is cooperating year by year in its maintenance. Under authorization of the Board of Trustees of the University and our Board of Foreign Missions, and in harmony with plans of the Committee on Conservation and Advance, Dr. Williams is seeking, by personal presentation, funds for the University. While generous consideration from the Methodist viewpoint was given in the Centenary Surveys to the needs and opportunities of the Union Universities in China, it becomes each year more clear that these influential institutions should attract large gifts made quite aside from our denominational commitments.

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In accordance with existing arrangements, remittances can be made to Morris W. Elmes, Treasurer, 740 Rush Street, Chicago, or to George M. Fowles, Treasurer of the Board of Foreign Missions, 150 Fifth Avenue, New York.

Cordially yours,

(Signed) Frank Mason North.

FMN:T

Original sent to Dr. Williams,
c/o Rev. James L. Jewell,
66 Rockingham, Rochester, N. Y.
Dec. 18, 1922.

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UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICES

SECRETARY, 150 FIFTH AVENUE

TREASURER, 156 FIFTH AVENUE

OFFICERS OF BOARD OF TRUSTEES

ROBERT E. SPEER, PRESIDENT
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 RUSSELL CARTER, TREASURER

OFFICERS OF THE UNIVERSITY

A. J. BOWEN, PRESIDENT
 J. E. WILLIAMS, VICE-PRESIDENT

December 26, 1922.

TRANSFER

Mr/ Russell Carter,
 156 Fifth Avenue,
 New York City.

Dear Russell,

I herewith enclose \$100.00 from Mr. Joseph G. Alling at Rochester. I had a good visit with him and was hopeful that I was going to get \$5,000 toward a residence which could be directly counted toward our deficit, since we have loaned \$5,000 Mexican and more on those residences in Nanking. I tried to make the adjustment mentally and spiritually when he gave the \$100.00.

I spent a little time in Rochester trying to get the lay of the land as Mr. Bible has asked me to to speak in the meetings there in February. Both Dr. Frank Mason North and Dr. Ward had written to Dr. Cushman and Dr. Coman, their Presiding Elder. I found Dr. Cushman a fine man and interested in our work. Mr. James L. Jewell is an Auburn man and was a friend in Seminary. He is the Extension or Executive Secretary for the Presbytery, and being a friend could cooperate in my plans to get next to people. Mr. Alling explained, as his reason for not doing more, that he was Chairman of the Trustees of Rochester University which is planning to raise \$3,000,000 for endowment this coming year, and that he must save for that.

Dr. Taylor, you know, is leaving the Brick Church, after a remarkable pastorate of 35 years. Dr. Cherry has left the Central Church so they have two vacancies. I met

I met Dr. Buttrick of the First Church of Buffalo with Murray Howland and we went over the University work quite fully so that he would be in a position to cooperate with us in approaching men of his church. Another effort/^{with A. Rogers} made clear that there is nothing to be hoped for in that quarter. He will back the Y.M.C.A. some and Chang Sha some and do nothing for us. I planned to see Mr. Statler and would have Howland's heartiest support. Howland is his pastor, but Mr/ Statler was leaving Buffalo within an hour or two to be gone for over a week to Toronto.

Please note this letter of Mr. Strong's in regard to the room. Was our rate \$40 or \$45 per month? If \$45 there would be about a third of a month and Mr/ Strong could arrange with Miss Mickens for the amount.

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2 - Mr. Russel Carter

December 26, 1922

I am exceedingly sorry that you are suffering with a cold and do hope that you are having a rest and gaining real relief from it. We thought much of all the Carter family during the Christmas time, and we wish you a blessed Christmas season and a very happy entrance into the New Year.

As ever affectionately yours,

Jack Williams

JEW:LB
Encl.

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29 December 1922

Williams

TRANSFER

Dear Jack:

This is certainly a delightful letter which has just come from you. The date is December fourth and it contains news of the gift from Mr. Brown towards the deficit and the gift from Mr. Houck for the 250 Everyman's Library volumes. But the letter also has a disquieting note about Dorothy and appendicitis. We hope very much that the operation was completely successful and that Dorothy has been able to recover so far that she and you have had a happy Christmas.

Naturally I am especially grateful for your successful efforts for the Everyman Library books. Jeannie knew Mr. William G. Houck's wife and sister-in-law very well in Boonton days, and has been greatly delighted in the associations of this gift. What the Small connection is has not been clear, since a copy of the letter explaining about the gift was not enclosed and I have not yet had opportunity to see the Smalls. You and the donors may be sure that the books have been eagerly welcomed; and that they make one of the best additions both for reference and for reading that our foreign collection has ever received.

Enclosed is a list of the Everyman Library books which we now have, in the special library binding. Together with the volumes given through you by Mr. James McAlpin Pyle in 1913, and with a few purchased since then, our collection now numbers a little over 300. So we need only about 500 volumes more to complete the Everyman Library set, so far as published at present. The intention of the publisher, Mr. J. M. Dent, has been, eventually, to issue 1,000 volumes. In your letter of November fifteenth to Mr. Murray Howland you state that there are 250 titles in the complete set. Where you got that idea is a mystery to me.

Since Messrs. Dutton and Company made a special offer of sixty-six cents a volume provided we should purchase 250 volumes, there should be a balance from this purchase. As the enclosed copy of letter to Messrs. Dutton and Company, dated December twenty-second, indicates, five more volumes have been purchased, making 255 in all. These would amount to \$168.30, with addition for postage. If the balance, of sixty or seventy dollars, may also be used for Everyman Library books and the Dutton Company will continue - as they ought, I should think - the sixty-six cents a volume arrangement, there should be another hundred volumes or so coming to us. If this be possible, the list of what we now have may be sent to the Dutton Company (681 Fifth Avenue, New York City) in order that they may avoid duplication. We would suggest that such additional volumes be selected by the Dutton firm (they did very well in the selection of the 250) and chiefly in the groups of Philosophy and Theology, Science, and Classical. As Lex Small wants a copy of Ruskin's Seven Lamps of Architecture (number 207) that certainly ought to

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be included.

I am especially desirous that all the volumes sent be in the special library binding. As the Dutton Company explained in their letter of September thirteenth, copies of which were sent to you and to Mr. Carter on October eighteenth, just at present not all of the volumes are in that binding; which makes an additional reason why they should make the selection. I am anxious that no other binding should be substituted for this special library binding.

If this further order be possible from the balance of this gift, it will, I presume, go through Leslie Moss's hands. Hence I am sending a copy of the list and of this letter to him. Which gives me opportunity to repeat what a pleasure it is giving to all of us to think of how great a relief and comfort Leslie must be for you in the tremendous burden of your baffling task - and also how much it must mean to the two of you to have common knowledge of the situations both in New York and Nanking.

A letter from Mr. Carter to Dr. Bowen which has come on this post reports the fine manner in which you are getting under way in the winter's work, and states something of the kind of campaign in which you are engaged. We here swarm around such messages like New York crowds in front of a baseball bulletin.

In fact if you could look in on us in Nanking this winter, you would, I think, find the faculty increasingly eager to understand the University as a whole and to draw together in working out its problems. The interest of the faculty women and their efforts to help out have been a stimulus to all of us too. Both Dr. Bowen and you may well feel that this desire to understand means a desire to help shoulder the responsibility. Doubtless Dr. Bowen's tendency to assume the blame for the deficit has given us, if such a thing be possible, increased confidence in him. For of course a person who frankly confesses a mistake is likely to inspire more confidence than a person who is always right - or who invariably claims to be. But we are, as we try to get out together, more and more seeing how we all got in together. So if to you and Leslie things seem dark at times, don't forget that there are a lot of shoulders rubbing along behind you in the dark.

But this letter seemeth to grow Dantesque. And the writer is only a keeper of books, not a scribe. However don't forget that he is gratefully keeping some Everyman books for your reading when you return to a glad Nanking.

Sincerely yours,

Harry Clemons
Librarian

To Dr. J. E. Williams,
University of Nanking Trustees,
New York City,
United States.

December 30, 1922.

Dr. Frank Mason North,
B U I L D I N G .

Dear Dr. North,

I want to express my deep appreciation of your general letter of introduction of December 16.

I appreciate the positive endorsement and the clear definition of relationships with the University's campaign in connection with your Centenary and plans of promotion. The needs of the University are desperate and I hope by your endorsement I may be able to find the relief needed.

Wishing you and Mrs. North a blessed and happy New Year,

Very cordially yours,

JEW:LB

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